FINANCE INDIA
© Indian Institute of Finance
Vol. XXXVII No. 2, June 2023
Pages – 359 - 381

An Empirical Study of Customer Complaints: Nature, Extent, and Strategies for Mitigating Complaints

RAJINDER KUMAR UPPAL* DHARMINDER SINGH**

Abstract

The study identifies trends in bank customer complaints from 2017-18 to 2020-21, as well as the nature of complaints, mode of complaints, and the components of complaints. Nature-wise, most complaints pertain to deposit accounts, electronic banking e-delivery channels, housing loans, and pension accounts. The north and west zone of India have the highest number of complaints. Indian urban and metropolitan cities have the most complaints by population group. Lack of awareness, illiteracy, rigidity, growing hackers, complicated procedures, ignorance of customers, and bankers' lack of generosity and fairness towards their customers are the main causes of complaints. By creating awareness about e-channels, a strong know your customer policy, and implementing RBI guidelines regularly, banks can reduce or mitigate these complaints to a large extent.

JEL Code: G21, G28, D03,, D18, C8, C38,

Keywords: Banking; Customers; Complaints; Electronic; Literacy; India

I. Introduction

WHEN A BANK is unable to provide assistance in accordance with the needs of its customers, it has a negative impact on service quality, and customers become dissatisfied and when investors don't take care of the issue of customers, then, at that point, customers raise numerous grievances to the higher specialists. In the financial area, RBI has made a different ombudsman office which manages bank customers complaints predominantly in regards to store account, advances, e-banking, the toll of charge without earlier notification, benefits, non-recognition of reasonable practices, disappointment on responsibility, and disappointment of obligation to code and others. This office is required to address complaints

- * Professor in Economics, Baba Farid College of Management and Technology, Village Deon, Muktsar Road, Bathinda, Punjab 151001, INDIA.
- ** Assistant Professor, Chandigarh University, UILAH, Economics, NH-05, Ludhiana-Chandigarh State Highway, Sahibzada Ajit Singh Nagar, Punjab, 140413, INDIA.

channels. Trends in complaints have been on the vertical side in many cases. However, foreign banks have comparatively few complaints. This is due to the proper supervision, management, and the small number of branches in rural areas. The most common complaints are regarding deposits, loans, credit cards, and mobile banking/electronic banking. By population group, urban and metropolitan areas have the most complaints. In the electronic-age, the most popular complaint channels are online and email. Banks and NBFCs have engaged with digital lending applications during the past few years. These digital lenders are not always transparent about their partner banks/ NBFCs, resulting in a rise in complaints. To reduce consumer complaints and prevent future occurrences of similar issues, banks must identify the root cause of the issue. By creating awareness about e-channels, a strong know your customer policy, and implementing RBI guidelines regularly, banks can reduce or mitigate these complaints to a large extent. Information concerning consumer grievances might also contribute to the development of future financial services that are customer-tailored.

6.1 *Implications*

The main implications are that all banks, particularly public sector banks, should take complaints seriously otherwise their customers may switch to other bank groups. By creating awareness among the masses, many complaints regarding e-banking can be resolved. The bank should treat the grieved party fairly, politely, and show generosity to the complainant. Bankers should pay close attention to their customers. Customers should be treated like family members and they should not be humiliated in any case.

References

Agarwal, J.D. and Aman Agarwal, (2004), "Literature in Finance Vol. IV: Financial Systems and Markets", IIF Publications, Delhi.

Agarwal, J.D.; Manju Agarwal; Aman Agarwal; Yamini Agarwal, (2018), "The Theory of Money, Wealth and Efficient Currency Market: Modeling M5 as Money Supply with Crypto-Currency", Finance India, Vol 32, No 2, June 2018

Ali, A. and B.Rarwani, (2017), "Customer's satisfaction in Indian banks: Problems and Solutions", *International Journal of Economic Research*, Vol. 14, No. 9, pp. 69-76

Chauhan, S., A. Akhtar and A. Gupta, (2022), "Customer experience in digital banking: a review and future research directions," *International Journal of Quality and service Sciences*, Vol. 14, No. 1 pp. 3305-3321

Debasish, S.S., (2009), "A Comparative Analysis of Service Quality in Selected Commercial Banks in Delhi", *Interdisciplinary Journal of Contemporary Research Business*, Vol.1, No. 7, pp. 2-18

Dharmalingam, (2012), "Assessing Service Quality Dimensions of New Private Sector Banks in Tamilnadu – An Empirical Study", *Institute of Technology and Management*, Vol. 6, No. 2, pp. 1–14

380 Finance India

Elissavet, K., S. Lazaros, M. Dimitrios and T. Eleftherios, (2013), "Customer satisfaction, loyalty and financial performance", *International Journal of Bank Marketing*, Vol. 31, No. 4, pp. 259–288

- Harvey, J., (2010), "Service quality: A Tutorial", Journal of Operations Management, Vol. 4, No. 2, pp. 583-597
- Jugenssova, R.S., B.C. Yin-Fah, L. Chen and H. Siew, (2014), "A Study of Unpleasant Banking Experiences and Complaint Behavior in Kazakhstan," *International Journal of Asian Social Science*, Vol. 4, No. 7, pp. 835-843
- Karimi, H., (2009), "Service Quality and Customer Satisfaction: The Study and Assessment of the Banking Service Quality in Isfahan Sepah Bank through revised SERVPERF Model", Asian Journal of Business and Management Sciences, Vol. 2, No. 4, pp. 9-15
- Kavitha, R.A., (2015), "Study on Consumer Awareness and Determinants of Online Shopping", *International Journal of Management Research & Review*, Vol. 5, No. 8, pp. 23-35
- Kumar,P., V. Kaur and C. Sexena, (2016), "A Study on Measuring Customer Grievance Redressal Service Quality in Banks in India: A Bankers' Perspective," *IJIRMPS*, Vol. XXI, No. 3, pp. 63-67
- Lee, G.G., and H.F. Lin, (2005), "Customer Perception of E-Service Quality in Online Shopping", *International Journal of Retail & Distribution Management*, Vol. 2, No. 3, pp. 161-176
- Lorcu, F., (2020), "The Investigation of Online Customer Complaints in Banking sector by Tex Mining," *Business and Management Studies: An International Journal*, Vol. 8 No. 5 pp. 3835-3866.
- Malyadri, P. and S. Sirisha, (2015), "A Study on the Impact of Banking Ombudsman Scheme on Service Quality Provided by Banks", *American Journal of Business, Economics and Management*, Vol. 3, No. 6, pp. 324-329
- Mathur, T.N., M. Jain and S.S. Naz, (2016), "Banking Ombudsman Mechanism and its Effectiveness", *Journal of Multifaceted and Multilingual Studies*, Vol. 7, No. 5, pp. 23-31
- Mittal, I., and R.K. Gupta, (2015), "Consumer Vis-À-Vis Businesses: Grievances Handling and Consumers Orientation", *International Journal of Retailing and Rural Business Perspectives*, Vol. 4, No. 1, pp. 1506-1512
- Pahwa, M.S., (2000), "A Study of Customer Banker Relationship in Udaipur City, Unpublished Doctoral Thesis, Mohanlal Sukhadia University, Udiapur (Rajasthan) pp. 636-642
- Ratwani, B and A. Ali, (2017) "Customers, Satisfaction in Indian Banks: Problems and Solutions," *International Journal of Economic Research*, Vol. 14, No. 9, pp. 65-78
- Rohmam, F., R. Rofiaty, M. Setiawan. and A. Salim, (2018), "Focusing on Complaints Handling for Customer Satisfaction and Loyalty: The Case of Indonesian Public Banking," *European Research Studies Journal*, Vol. XXI, No. 3, pp. 404-416
- Sakhaej, S.F., (2014), "The Impact of Service Quality on Customer Satisfaction in Internet Banking", Journal of Mathematics and Computer Science, Vol. 9, No. 2, pp. 33-40

Saraswathy, A., (2018), "Awareness Level Among Bank Customers Regarding Customer Complaints and Banking Ombudsman Schemes with their Satisfaction level", *IJCRT*, Vol. 6, No. 1, pp. 736-743

Saxena, C. and P. Kumar, (2012), "Customer Grievances Redressal Innovative strategies by Indian banks", *International Conference on contemporary innovative practices in management by the pacific university-* Rajasthan, pp. 23-42.

Shank, M. S., (2012), "Bank Service Quality, Customer Satisfaction and Loyalty in Ethiopian Banking Sector", *Journal of Business Administration and Management Sciences Research*, Vol. 1, No. 2, pp. 1-9

Sharma, D., (2010), "Redress of Insurance Consumers' Grievances: A Study of Company Executives' Perception, *Institute of Management and Technology*, Vol. 14, No. 2, pp. 1-12

Siddiqui, M.H., and S.N. Tripathi, (2010), "An Analytical Study of Complaining Attitudes: With Reference to the Banking Sector", *Journal of Targeting, Measurement and Analysis for Marketing*, Vol. 2, No. 1, pp. 110-137

Singh, M. and V. Samantha, (2013), "Awareness about Consumers Rights", *International Journal of Innovative Research and Development*, Vol. 2, No. 1, pp. 23-31

Singh, T., (2011), "Redressal of Customers' Grievances in Banks: A Study of Bank Ombudsman's Performance in India", *International Journal of Research in Commerce & Management*, Vol. 2, No. 6, pp. 12-17

Tandon, M. S., (2012), "Service Quality Analysis and Complaint Redressal System of Telecom Sector", Doctoral thesis, Punjabi University Patiala, (Punjab)

Uppal, R.K., (2010), "Customer Complaints in Banks: Nature, Extent and Strategies to Mitigate", *Journal of Economics and International Finance*, Vol. 2, No., pp. 212-220